



# 2018-19 Annual Report

B-17 Alliance Foundation, Inc.

# We Can Do It!

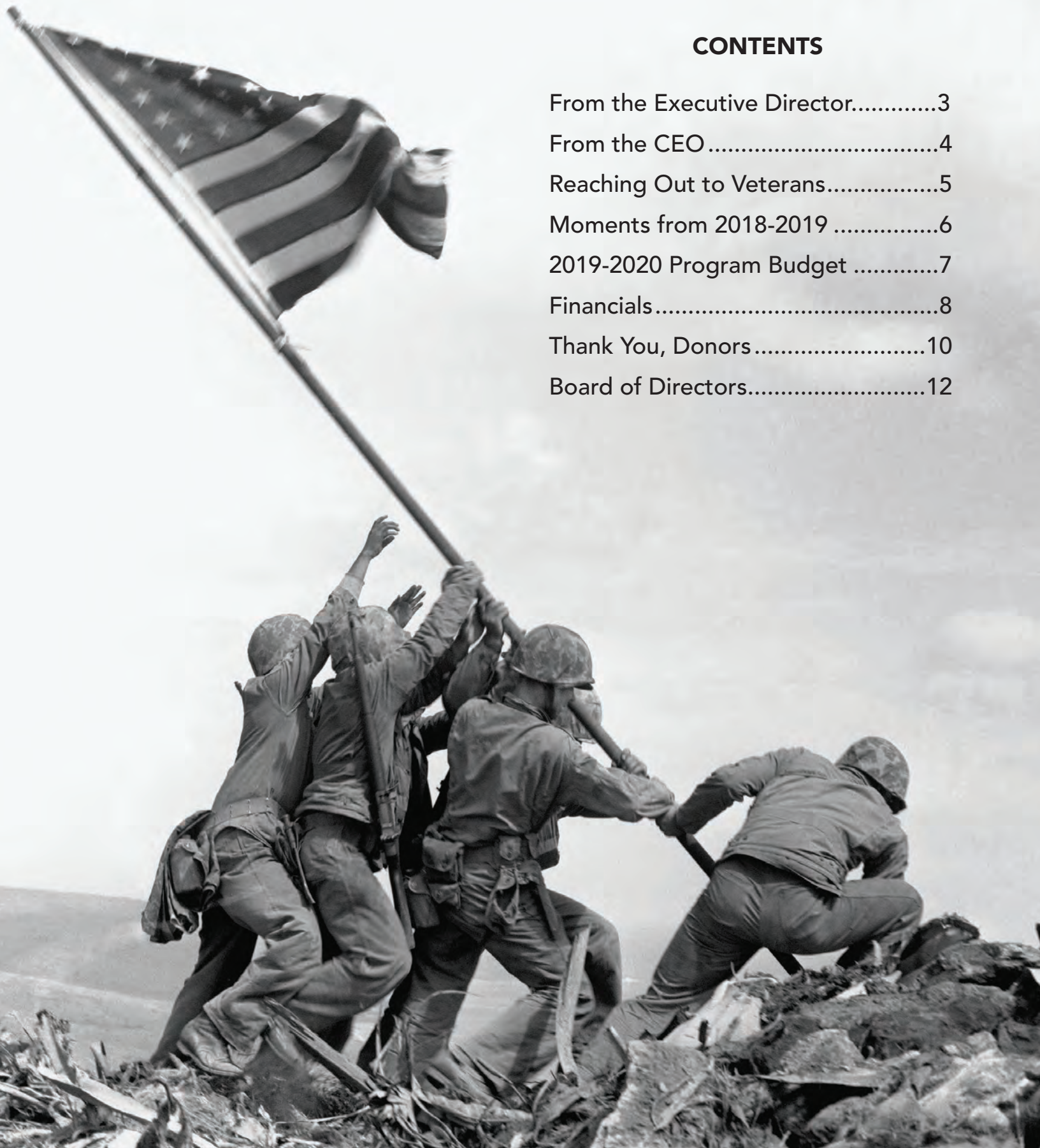


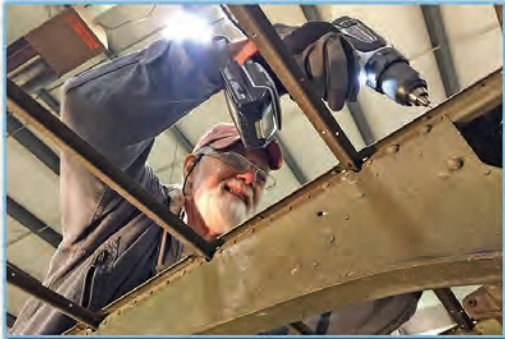
WAR PRODUCTION CO-ORDINATING COMMITTEE

★ HONORING *the* AMERICAN SPIRIT ★

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Disassembly of the *Lacey Lady's* Wing One

## From the Executive Director



When we formed the B-17 Alliance Foundation in 2006, our goal of restoring the B-17 *Lacey Lady* seemed so far off as to be almost a dream. Thanks to an outpouring of volunteer efforts and community support, I am pleased to report that our dream is not only becoming a reality, it has grown beyond our expectations.

The Alliance opened an all-new restoration and exhibition facility at McNary Field in June 2015. This milestone capped more than nine years of fundraising and public outreach to restore the nose section and move the *Lacey Lady* from her precarious perch above a Milwaukie gas station to a permanent, climate-controlled hangar where restoration efforts could continue. Those efforts alone cost more than \$500,000, which would not have been possible without the help of people like you.

Since the move to our new facility, our volunteer workforce has blossomed from 10 to more than 120. These “crew members” bring a wealth of talent and expertise to this project. Engineers, machinists, restoration specialists, and craftsmen have generously given their time to breathe life back into the *Lacey Lady*.

While the *Lacey Lady* is the most visible aspect of our work, our most important mission is about **people**: the 16 million Americans who fought World War II and went on to build the country we enjoy today. Sadly, their legacy is disappearing quickly. Fewer than 700,000 World War II veterans are still alive; 400 die each day. In 20 years, there will be no one left to tell their stories.

“People” are the impetus behind the Alliance’s new museum at McNary Field, which — with the help of volunteer docents — is now open three days a week. We have spent years collecting hundreds of war-era memorabilia for display: magazines, photos, newspapers, posters, maps, books, and uniforms. We also have dozens of videotaped interviews with pilots and crews that tell the story of the war through the eyes of the people who lived it.

As far as we have come, there is so much more to do. We invite you to look through this, our first annual report, and celebrate our successes. More than that, we want you to find a place to belong. Our vision is ambitious and we need your help to make it happen.

Thank you for helping us preserve the American spirit.

Theresa M. Scott  
Executive Director

◀ Volunteer crew members have formed three teams, each tackling a different section of the *Lacey Lady*. The Wing One Crew has taken on the inboard portion of the number one wing. It has taken more than a year to disassemble this massive 7,000-pound section. Thousands of parts have been removed and even more rivets have been drilled. Once completed, we will start non-destructive testing and mapping of the spar structure in the hope of saving time and expense.

# From the CEO

In December 2015, the B-17 Alliance Foundation successfully removed one of the last remaining B-17 bombers from its perch atop a gas station in Milwaukie, Oregon and moved it to its new home. The move was made possible through more than a decade of fundraising and volunteer effort.



The story of the *Lacey Lady*, like the war she fought in, is replete with episodes of drama, narrow escapes, bravery, and even humor. My grandfather, Art Lacey, rescued it from a military scrap yard in Oklahoma and somehow managed to fly it to Oregon in 1946. Family lore suggests he did it for two reasons. First, he thought a bomber would make a great — if not eyebrow-raising — canopy for his gas station. Second, a friend bet him it couldn't be done. Suffice it say, my grandfather raised more than a few eyebrows and his friend lost the bet.

As a canopy, the plane did its job admirably. But after more than 60 years of harsh Oregon winters and assaults from birds and vandals, the *Lacey Lady* was exhausted. One could almost hear her sigh of relief as she was dismantled and taken to a restoration hangar at Salem's McNary Field.



Restoring a 70-year-old plane to airworthy condition creates a unique set of challenges. There simply are no replacement parts available for a B-17 bomber. Engineers, mechanics, and machinists — working from Boeing's original blueprints — have had to reconstruct many of the parts needed for this project. Thanks to their time and effort — much of which was donated — we have successfully restored the *Lacey Lady's* nose section, which is now undergoing rigorous inspection to ensure it will be airworthy.

While restoring the nose section has filled our crew with a welcome sense of accomplishment, it has also reminded us of how much more there is to do. The B-17 is a massive aircraft. Its wingspan is more than 100 feet; its length exceeds 70 feet. The wing area



▲ From the 1950s and well into the 1980s, the *Lacey Lady* was a popular attraction, even offering public tours of the interior.

By the time initial restoration efforts began in the early 2000s, the elements — as well as birds and vandals — had taken a heavy toll on the once-proud Flying Fortress. ▼



alone is more than 1400 square feet. Before the *Lacey Lady* can be declared airworthy, every square inch must be disassembled, carefully inspected, and then repaired or restored to precise specifications. There is no room for error.

Fortunately, the community has welcomed the *Lacey Lady* with open arms. Crew members donated more than 9000 hours last year, doing everything from remodeling the hangar to creating massive steel structures that will hold sections of the plane as they undergo restoration. Volunteer crew members have formed three teams, each tackling a different section of the plane. Other volunteers have created museum-quality displays and served as docents. Whatever your skill set, we need your help.

To get involved, visit [www.b17alliance.com](http://www.b17alliance.com) or join the conversation on Facebook. We are located at McNary Field, 3278 25th Street, Hangar C, Salem, Oregon, phone 971-219-8291.

We welcome you to join us on this adventure.

Jayson Scott  
Chief Executive Officer

# Reaching Out to Veterans

How do you honor veterans? What makes them feel special? These are questions we ask ourselves each month as we prepare for the B-17 Alliance Veterans Coffee Club.

The B-17 Alliance Foundation is not just about the plane, it's about *people*. For 15 years, our Coffee Club has provided free coffee and conversation for veterans and those who wish to honor them. The Coffee Club meets the third Thursday of each month in the Lacey Lady's restoration hangar at McNary Field. About 50 people attended these coffees each month during 2018-2019, double the attendance of the previous year.

Participation in the Coffee Club is on a "come-as-you-wish" basis. There are no commitments, no dues, and no charge. Members gather to share



their personal stories and military memories. These stories inspire conversation and help these men and women realize that they are not alone, that there are many who care about the sacrifices they made. The atmosphere of mutual honor and respect is priceless.

In August of 2018, the Coffee Club partnered with Quilts of Valor to recognize four veterans of World War II. Handcrafted quilts were draped around each veteran to honor their service. The distinctive quilts



are meant to warm the heart, provide comfort, and help heal wounds that are perhaps unseen. The ceremony also drove home the reason why we are an "Alliance": we are working every day to build partnerships with like-minded groups.



The August 2018 meeting also created an especially poignant moment when member Tom Korn offered his handmade quilts to other members. Tom



has been a support and inspiration to the Foundation since its move to Salem. He understands that our mission is much more than restoration of a rare aircraft; it is about recognizing and celebrating the dignity of what has rightfully been described as "The Greatest Generation."

## EVENT INFORMATION

**What:** Veterans Coffee Club  
**When:** Third Thursdays, 10 - 11:30 am  
**Where:** 3278 25th St., Hangar C | Salem  
**Cost:** Free and open to everyone



# ★ HONORING *the* AMERICAN SPIRIT ★

Moments from 2018-2019



Guests mingle at Warbirds Over the West



Lead crew member Gary Lawrence in a flying B-17



Our crew having fun



Norlift donated shelving to maximize precious inventory space



Crew members dedicate a new tool room



Lacey Lady "nose art"



Frank Brown identifies parts in Boeing manuals



# 2019-2020 Program Budget

As we look ahead to the 2019-2020 fiscal year, we project total cash income\* of \$306,000, which has been allocated as follows.

INCOME		
Cash Contributions*	125,000	125,000
<b>Events</b>		
Christmas Event	50,000	
Warbirds Over the West	25,000	
Golf Experience	75,000	150,000
<b>Grants</b>	20,000	20,000
<b>Other Income</b>		
Merchandise Sales	8,000	
Memberships	3,000	11,000
<b>Total Projected Income</b>		<b>\$ 306,000</b>
EXPENSES		
<b>Lacey Lady Restoration</b>		
Wing One Section	10,000	
Wing Spar Intergranular Inspection	10,000	
Cockpit	35,000	
Fuselage	5,000	
Ball & Top Turrets	1,000	
Extrusions	25,000	
Full-Time Aviation Mechanic	75,000	161,000
<b>Community Outreach</b>		
Veterans Coffee Club	4,000	
Student Education	1,500	5,500
<b>Preservation and Curation</b>		
General Expense	6,000	
Part-Time Museum Curator	25,000	31,000
<b>Exhibit Trailer</b>		
Exhibit Design and Signage	7500	
Travel	3000	10,500
<b>Overhead</b>		
Rent and Utilities	28,000	
Payroll and Taxes	38,000	
Professional Fees	5,000	
Other Expenses	4,000	75,000
<b>Total Projected Expenses</b>		<b>\$ 283,000</b>
<b>Budget Surplus</b>		<b>\$ 23,000</b>

\*Based on prior years' experience, we anticipate approximately \$90,000 will be received in in-kind contributions. For clarity, we are presenting the budget on a cash-only basis. In-kind contributions are **not** included in the above projections.

# Financials

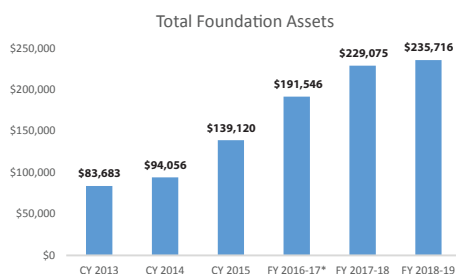
Thanks to an outpouring of community support and some internal restructuring efforts, the B-17 Alliance Foundation has experienced exceptional growth in recent years.

## Organizational structure

The Foundation was formed in 2006 and is classified as a tax-exempt, nonprofit organization under the *Internal Revenue Code*. Our EIN number is 20-3507294. In 2016, our financial reporting year was changed from a calendar year to a fiscal year ending on July 31.

## Net income and total assets

We are pleased to report that gross profit increased nearly 35 percent in FY 2018-19 over the previous fiscal year. Net income increased to \$28,009 in FY 2018-19 compared to a net loss of \$13,576 in FY 2017-18. Through careful stewardship of funds, total Foundation assets have also increased almost threefold over the past six reporting periods, starting with \$83,683 in CY 2013 and ending with \$235,716 in FY 2018-19.



\*The Foundation switched from a calendar year to a fiscal year reporting period in 2016.

In FY 2018-19, the Foundation received more than 81 percent of its income from contributed support and in-kind donations of

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## CONSOLIDATED BALANCE SHEET (Unaudited)

For the 12-month period ended July 31,

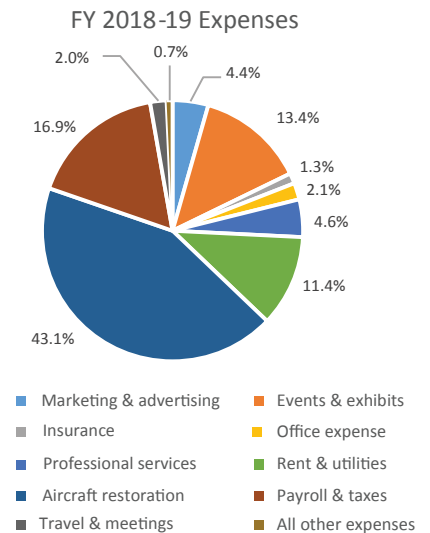
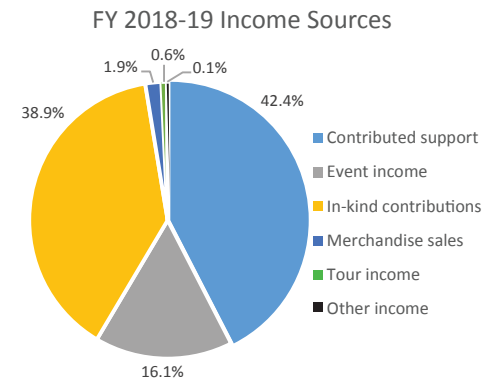
	2019	2018
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash & Cash Equivalents	122,412	132,264
Other Current Assets	4,387	4,739
<b>Total Current Assets</b>	<b>126,799</b>	<b>137,003</b>
<b>Fixed Assets</b>		
CRM Program	2,575	-
Top Turret	15,000	15,000
Trailer	14,445	1,000
Donated Airplane Parts	18,045	18,045
Furniture, Fixtures & Equipment	9,064	8,239
Construction in Progress	51,587	51,587
Accumulated Depreciation	(1,799)	(1,799)
<b>Total Fixed Assets</b>	<b>108,917</b>	<b>92,072</b>
<b>TOTAL ASSETS</b>	<b>\$ 235,716</b>	<b>\$ 229,075</b>
<b>LIABILITIES &amp; EQUITY</b>		
<b>Current Liabilities</b>		
Accounts Payable	2,000	2,000
Credit Cards Payable	1,423	4,674
Square Deferrals	248	
Payroll Liabilities	(5,591)	(3,211)
<b>Restricted Funds</b>		
Propeller Purchases	5,440	23,640
Turret Project	46,575	44,120
Wing One	9,760	10,000
<b>Total Current Liabilities</b>	<b>59,855</b>	<b>81,223</b>
<b>Total Liabilities</b>	<b>59,855</b>	<b>81,223</b>
<b>Equity</b>		
Unrestricted (Retained Earnings)	147,852	161,428
Net Income	28,009	(13,576)
<b>Total Equity</b>	<b>175,861</b>	<b>147,852</b>
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>\$ 235,716</b>	<b>\$ 229,075</b>

## CONSOLIDATED INCOME STATEMENT (Unaudited)

For the 12-month period ended July 31,

	2019	2018
<b>INCOME</b>		
Contributed Support	106,781	75,681
Building Rental	-	1,150
Event Income	40,526	19,224
In-Kind Contributions	97,791	61,470
Merchandise Sales	4,719	4,773
Tour Income	1,603	910
Other Income	221	553
<b>Total Income</b>	<b>251,641</b>	<b>163,761</b>
Cost of Goods Sold	(5,048)	(2,138)
<b>GROSS PROFIT</b>	<b>\$ 246,593</b>	<b>\$ 161,623</b>
<b>EXPENSES</b>		
Marketing, Advertising & Web Development	9,679	14,406
Bank Fees & Credit Card Processing	771	957
Education & Training	177	197
Events & Exhibits	29,206	18,207
Insurance	2,807	2,512
Interest	220	158
Licenses & Permits	634	50
Museum Preservation	153	2,128
Office Expense	4,500	10,978
Professional Services	10,153	52,172
Rent, Utilities & Maintenance	24,823	23,128
Aircraft Restoration	94,317	15,549
Salaries & Payroll Taxes	37,043	31,430
Miscellaneous Taxes	-	374
Travel & Meetings	4,448	2,110
Veteran & Volunteer Appreciation	449	843
Uncategorized	(796)	-
<b>Total Expenses</b>	<b>218,584</b>	<b>175,199</b>
<b>NET INCOME</b>	<b>\$ 28,009</b>	<b>(\$ 13,576)</b>

time and materials. Our donors are individuals, businesses, foundations, and volunteers who have a passion for missions that matter and chose to support our work. Our volunteer workforce now numbers over 120 members, who donated more than 9000 hours of service in FY 2018-19.



### How your donation is used

Most of our income goes toward restoring the *Lacey Lady* and providing great experiences for our visitors. We want to ensure that no one ever forgets the sacrifices made by the "Greatest Generation" — the 16 million brave Americans who fought World War II. Your donation will help preserve American history, educate future generations, and inspire community.

# Thank You, Donors!

Annual reports typically report donations received during the last fiscal year. Since this is our first report, we would like to thank **all** the donors who have brought us this far. The list below includes donations received between January 1, 2014 and July 31, 2019. We could not have done it without you!

## \$40,000 or more

Sharon Miller  
Dave Neuner  
Frank & Marcia Noell  
D. E. (Deon) Schroeder  
Ardine L. (Punky) Scott

## \$10,000 - \$39,999

Jason Ball & Ran-Tech  
Engineering & Aerospace  
Bomber Restaurant & Catering  
Don Oman & D & D Associates  
Bruce Haphey  
John & Lynn Hatfield  
& Things for Aircraft Support, Inc.  
Lowell & Janet Miles  
& MFC - Miles Fiberglass  
Charles & Sharon Miller  
Leonard & Jeralyn Morgan  
Pete Nickerson Family  
Mike & Alice Smith  
& RTR Services, Inc.  
Robert & Mary Jane Smith

## \$1,500 - \$9,999

Paul Bazeley &  
Aerometal, Inc.  
Robert C. Anders  
Vlasta Barber  
Bruce Bennett  
Steve Berliner  
Boeing Company  
Carl "Butch" Bondietti  
Stuart Boos  
Dr. Fred A. Bremner  
Bill & Marylou Burwell  
Bill & Dolores Call  
Mark Christensen  
Community Partners Program  
Russ & Carolyn Dickman  
Dignity Memorial  
Joseph & Terri Elmore  
James & Catherine Elting  
Fred Meyer/Kroger  
Garmin  
Peter & Cyndie Glazer  
Sam & Donna Hall  
Dale L. Harmer  
Francis & Sally Hart  
Tom & Carol Janssen  
Thomas & Mary Jenkins  
K & E Excavating  
Steve Lenius  
Les Schwab Tire Center  
Craig & Carol Mathiesen  
Art Mauer  
Bill McCracken & Pam Husband  
& McCracken Accounting  
Duane Meyer  
Lowell & Janet Miles  
Roger Miles  
Thomas & Mary Morgan  
John & Nancy Muirhead  
W. G. Nelson & Linda Sheehan  
Norlift of Oregon, Inc.  
Eric & Katherine O'Brien  
Oliver "Ole" & Corinne Olson  
Olson Brothers Point S  
Jim Osterman  
Parr Lumber  
Larry & Sharon Payne  
Bob "Tex" Perry  
Leo Petthey  
Alvis Porter  
Vince & Pamela Powell  
& Powell Motors  
Protamp Heating  
Jack Redding  
Matt Richards  
LTC Stanton & Addie Rickey  
Rick's Crane Service  
Riddle Press  
RPD Services  
Chip & Nanita Sammons  
Santiam Brewery & Pub  
Dr. Andrew & Jan Schink  
Paul Schmidt  
Earl Schroeder  
Dr. Fred A. Scott

Alice Scott  
Mike Sealey  
Shilo Inns  
Bob & Sue Stein  
& Stein Oil Co.  
Bob & Anne Sticha  
Jim & Mimi Street  
Dr. William & Kathy Ten Pas  
Jim Teubner  
Ned & Michele Thanhouser  
Gunder Trostad  
Dorothy Tunstall  
Shelli & George Wainwright  
Tom & Leslie Weaver  
Ruxandra & Nathan Westra  
Thomas Wetzler  
Thomas Wheeler  
Willamette View  
Paul & Nancy Winklesky

## \$500 - \$1,499

Air Depo  
Mike & Suzanne Allegr  
Jack & Paula Allen  
American Legion  
Tom & Anne Andrews  
Roy & Beverly Asbahr  
Associated Fords of the 50s  
Howard Baumann  
Howard & Loree Baumgart  
Kirk Beiningen  
Benevity Fund  
Bob's Red Mill  
Bonaventure Senior Living  
Joy & Howard Bontinelli  
Clara, Robert & Eugene Bowlin  
Eric Brethauer  
Douglas & Teresa Brown  
Tom Carmon  
Scott Carson  
Cascade Cigar & Tobacco  
Clackamas County Dental Society  
Sue & Stephen Coffin  
Colson & Colson Construction  
Jim Croce  
Kristine Crompton  
Katherine Davis  
Bill & Rochelle Devereaux  
Linda & Steven Divine  
Gregory & Kathleen Drais  
Vance Dunlop  
Experimental Aircraft Association  
Michael Fitz  
Gregory Fitzgerald  
Steven & Nanette Forester  
Rodney & Teresa Forney  
Natalie Frajola & Barry Bowers  
Friends of Clackamas Community  
College  
Grant & Beverly Fulmore  
John George  
Scott & Joell Hamersly  
Bob & Kristi Haphey  
Kenneth & Lorie Heinz  
David & Janice Hill  
Bontinelli Howe  
Eric Hut Shuttle  
Joseph Incalcatara  
Julie Kelemen  
Don Keller  
Gordon King  
Dr. Ronald E. Koenig  
Joseph Kremers  
Edwin Kribs & Michele Thanhouser  
Nathaniel Labarre  
James Matthews  
Dave & Betty McKibben  
Milwaukie Rotary Club  
Hank & Heidi Nunn  
Oregon Community Foundation  
Oregon Department of Aviation  
Oregon Historical Society  
Pietro's Restaurant Group  
Marty & Michelle Plotner  
Roberson Chrysler  
Mark & Tina Rogers  
Salem Fire Foundation  
Salem Grocery Outlet  
Denny & Barry Saxberg

## Schaeffer & Associates, LLC

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Gerda H. Schifferer  
Terry & Nancy Schrick  
Dr. Delbert & Alice Scott  
Judy & Michael Sherley  
Larry Smith  
Christine Snodgrass  
R. L. & J. L. Spaziani  
Stoller Family Estates  
Jeff Taylor  
Walter & Billie Walker  
Duane Watt  
Russ & Bekki Weston  
Cecil & Gail Willworth

## \$1 - \$499

Michael Abbatemarco  
ABS Home Care, Inc.  
Roger Alejandro  
Paul Alexa  
Amazon  
Ambridge Event Center  
American Ex-Prisoners of War  
American Merchant Marine Veterans  
Curt & Barbara Anderson  
Joan & Milton "Andy" Anderson  
James Anderson  
Patricia & Craig Anderson  
Billie Anger  
Robert Anglin  
James Arendt  
Sharon Arnett  
Corey Arnold  
Robert Arserio  
Aviation Art  
Linda Baker  
George Baker  
Peter Baldwin  
Richard Barnes  
Scottie Barnes  
Paula Barnett  
Charles Bartlett  
Jim Baskenstos  
Gibson & Marie Bassett  
Bathtub Solutions, Inc.  
Diana Batten  
Travis & Teresa  
& Batteries Northwest, Inc.  
Ann L. Bauer  
Steve Baxter  
Dorie & Steve George  
& Bay Northwest  
Louise Beach  
Freda & Jeff Beal  
William & Kay Beatty  
Doug Beghtel  
Michele & Travis  
& Behrens-Slade  
Craig Bennett  
Chuck Bennett  
Larry & Marilyn Bentley  
Marion Beresford  
Michael Berlik  
Paul Best  
Best Western Plus Mill Creek Inn  
David Birch  
Tim Bivens  
Shane Blakeley  
James Blansfield  
Dan Boarman  
Bobablastic, LLC - Portland Travel  
Sharon & Gary Bogstad  
Ron Boise  
Ron Boise  
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Lee & Lorraine Borchers  
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Bob Borjesson  
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Brain Freeze Shaved Ice  
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Bud & Alice Brocksen  
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Michael Duane Brown  
Carl & Patricia Brumund  
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Donald Byrne  
Chris Cakes  
Paul Calamari  
Camp Dakota  
Canby Ford, Inc.  
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Maria Cardenas  
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John Carson  
Robert Carvin  
Bill Caskey  
Darla Castagno  
Bob Cavanaugh  
Tracy Chandler  
Eric Chappelle  
Anne Chappelle  
Richard Chikami &  
Arlene Mageyama  
Douglas Chilson  
William Chisholm  
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Steve Coady  
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Mary Coble  
Gil Cohen  
Russell Colgan  
William Collier  
Stephanie Collingwood  
Thomas M. Collins  
Jan Compton  
Ed & Joyce Conn  
Colleen Conner  
Bill Cook  
Anna Cooke  
Ross Cornelius  
Cash & Bonnie Cottrell  
Nancy Cowlshaw  
Charles Cox  
Richard Cox  
William Criteser  
William-Henry Croxall  
Randy Crutchfield  
Robert Cummings  
James "Jamie" Cutburth  
Mike Dalzell  
Daughters of the  
American Revolution  
Kevin Davidson  
John Davis  
Richard & Beverly Davis  
L. B. Day  
Michael Deakins  
James Dear  
Dirk DeBroekert  
Jesse & Brandi Decker  
John Dejarnatt  
Richard & Joann Devlin  
Don Devoe  
Tessa Diaz  
Russ & Carolyn Dickman  
Disabled American Veterans  
Issi Dominick  
George Domitrovich  
Doug's Kettle Corn  
John R. Dowd  
Gail Downs

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D. & Barry Emerson  
Al Endres  
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Lynne Erpelding  
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Renae Estes  
Condalcia Eutsler  
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Lance Faulkner  
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Roger Fitts  
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Jeffery Ford  
Thomas & Joann Foster  
Iolanda & Jerry Frampton  
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William Frisman, Jr.  
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Richard Gale  
Krystal Garcia  
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Gideons International  
Bill Gier  
Jeff Gieseman  
MSGT William Gifford (Ret)  
Gillespie's Meat Shoppe  
Harold & Mary Gilley  
Gerald T. Gillman  
Laura B. Gilmour  
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Phillip Goldberg  
Tom & Ethelwyne Golden  
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Patti Hanson  
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Kreutzer  
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Kerri Harding  
Dana Harmel  
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# Board of Directors

## Dr. Fred Bremner, President

Fred has been a periodontist for more than 55 years. Born and raised in Oregon, he has fond childhood memories of climbing into the cockpit of the *Lacey Lady* and imagining that he was flying a mission over Germany. Fred has a long history of community involvement and service to the dental profession. He brings a wealth of experience in fundraising, marketing and strategic planning to the Foundation.



International on its B-1B bomber program. He holds a bachelor's degree in electronics, a master's degree in military history, and a Ph.D. in business administration.

## Dr. Kenneth Chung, Director

After graduating from the UCLA School of Dentistry, Ken has worked as a clinical practitioner since 1986. He teaches at OHSU and Clackamas Community College and currently sits on the board of the Oregon Dental Association. He has a deep interest in the history of his Chinese relatives who were involved in World War II, including the Flying Tigers.



## Stephanie Collingwood, Secretary/Treasurer

Stephanie has more than 20 years of experience in bookkeeping and financial management for a wide variety of industries and non-profit organizations. Her commitment to responsible stewardship and financial transparency has been instrumental in the Foundation's exceptional growth. Stephanie holds dual degrees in accounting and criminal justice.



## Lawrence Martin, Director

Lawrence is a veteran, entrepreneur, actor, musician, and military collections specialist. In addition to his work with the Foundation, his commitment to the preservation of military history is evidenced by his service on the board of directors of Fort Stevens State Park.



## Jayson Scott, Chief Executive Officer

Jayson is the grandson of Art Lacey, who flew the iconic B-17 to Oregon in 1947 and set it atop his Milwaukie gas station. For Jayson, restoring the *Lacey Lady* is a deeply personal mission. He has volunteered as CEO of the Foundation since its inception. Under his leadership, the plane has been taken out of the elements, the nose cone restored, and is now safely housed in a climate-controlled hangar where restoration efforts continue in earnest.



## Leonard Morgan, Director

Leonard has more than 50 years of experience in the aviation, aerospace, and railroad industries. His background includes teaching missile launch and guidance systems for the U.S. Army as a senior project engineer. He has served with the Oregon Air National Guard and is FAA-certified as a commercial pilot and flight instructor.



## Terry Scott, Executive Director

In addition to overseeing daily operations, Terry handles veterans' outreach, public education, and volunteer recruitment. She is also in charge of building the Foundation's World War II library, the only one of its kind in Oregon. Terry's journey began when she started interviewing World War II veterans. Their stories galvanized her desire to see that future generations never forget the sacrifices made by these men and women.



## Jack Redding, Director

Jack is on active duty with the Oregon Air National Guard as a structural aircraft mechanic and corrosion prevention specialist. He serves the Foundation as volunteer and restoration liaison. He was instrumental in restoration of the *Lacey Lady's* nose section, which is now undergoing certification for airworthiness.



## Dr. Larry Bentley, Director

Larry has a lifelong interest in aviation. He served in Vietnam as a Marine Corps electrical/avionics technician, where he was awarded the "Meritorious Mast" for his exemplary work on the AH-1J helicopter. Following his military service, he worked as a technical instructor for Bell Helicopter International in Iran. He later worked as an engineer for Rockwell



## Punky Scott, Founder & Director

Punky is the only child of the late Art Lacey, owner of the Bomber Gas Station. She is known for her business expertise, having received an award for Woman-Owned Business of the Year and serving twice as president of the Clackamas Community College board. In addition to operating the Bomber Restaurant, she serves on the board of the North Clackamas Chamber of Commerce. Her financial contributions and expertise have been instrumental in the early days of the Foundation and in continuing restoration efforts on the *Lacey Lady*.



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We inspire community.



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